Comprehensive Review of Town Operations

EXHIBIT II: TIMELINE OF COMPENSATION AND BENEFIT CHANGES 2004 - 2018 TOWN COUNCIL MEETING, MAY 8, 2018

Longevity compensation program closed 8/2006

Adoption of Ordinance amending Public Safety multiplier from 3.25% to 3.5% retrospectively

10/2007

Budget approved merit for General, 4% step for Police and Fire, 3% COLA for all employees.











06/2005

Townwide Compensation Study and resulting pay range adjustments.

10/2006

Vacation leave accruals reduced for new hires





Town Council reviews CROTO. Retirement Boards to present recommendations to Town Council

4/2008

Sick leave maximum accruals reduced for new hires.

10/2008

Finance & Tax
Committee begins
study of Future
Funding of Town
Pension Plans













04/2008

Retirement Boards unanimously advise Town Council to retain status quo for retirement benefits. 10/2008

Budget approved merit for General, 4% step for Police and Fire, 3% COLA for all employees.

NOTE: Last time COLA provided, eliminated FY10 to date.

12/2008

Finance & Tax Committee reviews: funding, investment and other actuarial assumption options, DROP benefit impacts, combining the Police and Fire retirement boards, and the benefits and disadvantages of both defined benefit and defined contribution plans.





Compensation (



2009 (January – April)

01/2009

Health insurance plan modifications increasing copays and deductibles.

01/2009

Extraordinary longevity eliminated as a result of CRTO.

4/2009

Special advisor reports retirement plan recommendations to Finance & Tax Committee. External consultant sought.











01/2009

Conversion from fully insured to self insured dental insurance.

3/2009

Finance & Tax
Committee assigns
special advisor
(Parven) to study
and report on Town's
retirement plan.



2009 (May - December)

7/2009

Cavanaugh Macdonald Consulting, LLC, to provide expert advice and assistance in studying the retirement plan.

10/2009

Hiring Freeze. No merit, COLA, range adjustments, or pay increases provided to employees.

12/2009

The Mayor and Town
Council reviewed the
Cavanaugh Macdonald
report and received public
input at a special Town
Council meeting. Town
Manager Elwell was
assigned to make specific
recommendations for Town
Council consideration.











10/2009

Implemented Retirement
Health Savings plan, fully
funded by employee
contributions toward postemployment health care
expenses and increases the
employee's role and
responsibility in retirement
health care costs.

10/2009

Conducted dependent insurance eligibility audit







Health insurance
cost sharing
amended. Town
maximum provided
to employees at
HMO premium level;
employees buy up
for increased
coverage. (Est.
savings \$386,000)

01/2010

Implemented a health insurance opt out incentive, encouraging employees who have insurance coverage from another provider to opt out of coverage with the Town.

(Est. savings since 2010 502,012)

6/2010

The Palm Beach County
Property Appraiser imposed
a 12.4% decrease in
property values, which
resulted in a \$5 million
decrease in property tax
revenue. The Town Council
ordered additional costcutting measures.
Retirement plan benefits
were further reduced. Union
negotiations reflected this
change.













01/2010

Amended the cost sharing of medical premiums for retirees.
Future retiree contributions toward premiums for employee hired on or after October 1, 2009 was established at the maximum allowed per Florida state statute.



Town Manager issues report and recommendations for Pension plan to Town Council. Reduction in benefits ordered, subject to collective bargaining.

10/2010

Hiring freeze.
No merit,
COLA, range
adjustment, or
pay increases
provided.







Change in dental carriers, reducing service fees by 33%, and claim expenses by 17.5%.

09/2011

All Fire-Rescue Bargaining
Unit Supervisory and NonSupervisory employees will
be provided with a
performance bonus due to
collective bargaining
agreement.









04/2011

Impasse hearing with IAFF, resulting in imposition of retirement plan changes to hybrid plan, elimination of Kelly day, and other changes.

10/2011

Budget approved merit increases to non-union employees. No pay increases for Police an Fire subject to union negotiations. No COLA or range adjustments provided to any employees.







Retirement

Impasse hearing with the Fraternal Order of Police, resulting in imposition of retirement plan changes to the hybrid plan (among other changes).

10/2012

All sworn Police Officer and Sergeants will be provided with a performance bonus regardless of hire date due to collective bargaining agreement.









05/2012

Second reading of Town Ordinance adopting changes to retirement plan benefits for all employees, providing for a hybrid retirement plan in lieu of only defined benefit program.

10/2012

Budget approved merit for General and Police (following decertification from union), no pay increases for union Fire subject to negotiations.

No COLA for any employee. Pay range maximums increased by 3% for non-union employees.







2013 & 2014

08/2013

Retirement Board of Trustees approves removal of 2% reduction applied to nongrandfathered General Employees choosing DROP participation as it was no longer actuarially valid to ensure cost neutrality of the plan.



Amend health insurance plan design, replacing PPO plan with POS plan option, taking action to avoid the federally mandated "Cadillac Tax".

[Special note: In December 2015, Congress delayed implementation of the Cadillac tax, currently scheduled to be implemented in 2020 pending any changes to the federal health care plan mandates.]









10/2013

Budget approved merit for General, Police, and nonunion Fire (following decertification from union), no pay increases for union Fire subject to union negotiations. No COLA for any employee. Pay ranges were not changed.

10/2014

Budget approved merit for General, Police, and non-union Fire (following decertification from union), no pay increases for union Fire subject to union negotiations. No COLA for any employee. Pay ranges adjusted by 3%.







2015 & 2016

02/2015

Retirement Board of Trustees reviews Experience Study that requires several demographic assumption changes.

03/2016

Police and Fire
Compensation and Benefits
Survey, requested by Palm
Beach Civic Association and
Palm Beach Police
Foundation and conducted
by Mercer, issued to the
Finance and Tax Committee

04/2016

Second reading of Ordinance adopting changes to retirement plan benefits for Police Officers and non-union Firefighters eliminating the hybrid plan and implementing a defined benefit plan, effective October 1, 2016.

10/2016

Budget approved merit for General, Police, and non-union Fire (following decertification from union), no pay increases for union Fire subject to union negotiations. No COLA for any employee. Pay ranges maximum adjusted by 2%.















10/2015

Budget approved merit approved for General, Police, and non-union Fire (following decertification from union), no pay increases for union Fire subject to union negotiations. No COLA for any employee. Pay ranges adjusted by 2%.

04/2016

Town Council orders changes to the investment earnings assumption for the retirement plan, decreasing from 7.5% to 7.4% and will further decrease by 10 basis points each year until the assumed rate of investment reaches 7.0% effective with the September 30, 2010 annual valuation.

05/2016

Retirement plan assumption changes due to mortality tables implemented.





2017 to date

01/2017

Introduced telemedicine services providing 24/7/365 access to medical care through phone and video consults.

08/2017

Ordinance amending the retirement benefits provided to union Firefighters pursuant to the collective bargaining agreement between the Town and the IAFF, eliminating the hybrid plan and implementing a defined benefit plan,

01/2018 Hiring freeze.











05/2017

Ordinance adopting changes to retirement plan benefits for General employees, retaining and amending the existing provisions of the hybrid plan.

10/2017

Budget approved merit for General, Police, and non-union Fire (following decertification from union). Union Fire negotiated pay increase, retroactive rate calculations from FY15, but not retroactive pay.

No COLA for any employee. Pay ranges adjusted by 2.5%.





