Comprehensive Review of Town Operations

EXHIBIT I: COMPILATION OF EMPLOYEE COMPENSATION AND BENEFIT DATA WITH BENCHMARKS TOWN COUNCIL MEETING, MAY 8, 2018

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BENCHMARK COMPENSATION STRUCTURES

The following table provides the various types of annual step, across the board, and/or performance based compensation structures employed among our peer organizations.

	Town of Palm Beach	West Palm Beach	Boca Raton	Jupiter	Palm Beach Gardens	Delray Beach
FY18 Merit	3% -7.5%	N/A	N/A	0% - 6%	N/A	0% to 5%
FY18 Step	N/A	Varies, IAFF & PBA (5% avg)*	N/A	N/A	N/A	Varies, IAFF (4.5% avg)
FY18 Across-the-Board (also referred to as COLA)	N/A	4%	4%	N/A	3% Non-Union & SEIU; 6% PBA; 2.5% IAFF*	N/A
Over Max Lump Sum Policy	No	Yes	No	Yes	Yes	Yes

BENCHMARK LEAVE BENEFITS

The Town offers a variety of leave benefits that are common in the market, as follows: Vacation Leave, Sick Leave, Personal Leave, Exempt Leave, Bereavement Leave, and Holidays. These benefits were compared to the peer market benefits and included below. In 2006, the Town reduced the maximum accrual of vacation leave earned by employees; however, peers did not follow this practice and their benefits with respect to vacation leave accrual exceed the Town's benefit. However, the Town does offer other leave benefits such as 12 (versus 11) holidays, and personal leave (slightly greater than peers) that helps to balance the overall leave benefit package. While there are some variations among peer leave benefits, the Town's position overall is competitive with the market and any reductions would cause a misalignment with the market.

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	PBG	Delray
Vacation Leave						
Maximum Accrual (_x number of hours	1x	2x	2x	360 hours	PTO Policy	- 288 hours - 432 Fire Rescue shift
accrued/yr)						
General Employees	80 (0-4)	80 (0-5)	96 (0-4)	96 (0-5)	192 hrs/yr	96 (1-3)
	120 (5-9)	104 (6-10)	120 (5-9)	120 (5-10)	PTO includes vacation,	112 (3-7)
Hours Per Year (Years	136 (10-14)	120 (11-15)	128 (10)	144 (10-15)	sick, and personal time	128 (7-11)
of Service)	160 (15+)	144 (16-20)	136 (11)	168 (15+)		144 (11+)
		160 (21+)	144 (12)			

			152 (13) 160 (14+)			
FR Shift Hours Per Year (Years of Service)	256 (0-4) 280 (5-9) 304 (10-14) 352(15+)	144 (0 - 4) 157 (5 -9) 181 (10 - 14) 216 (15 - 19) 242 (20+)	n/a		184.8 hrs/yr PTO includes vacation, sick, and personal time	144 (1-3) 168 (3-7) 192 (7-11) 216 (11+)
Police Shift: Hours Per Year (Years of Service)	176 (0-4) 216 (5-9) 232 (10-14) 256 (15+)	104 (0-4) 136 (5-9) 160 (10-14) 168 (15-19) 176 (20+)	96 (0-4) 120 (5-9) 128 (10) 136 (11) 144 (12) 152 (13) 160 (14+)		192 hrs/yr PTO includes vacation, sick, and personal time	96 (1-3) 112 (3-7) 128 (7-11) 144 (11+)
Sick Leave Sick Leave Accrual	96 hrs/yr	96 hrs/yr (hired prior to 12/31/2012) 80 hrs/yr (hired on or after 1/1/2013)	96 hrs/yr	96 hrs/yr	192 hrs/yr PTO includes vacation, sick, and personal time	96 hrs/yr
Maximum Accrual	Hired prior to 4/9/2008: 1,600 hrs full-time 800 hrs part-time Hired after 4/9/2008: 1,040 hrs full-time 500 hrs part-time	Prior to December 31, 2012 Max 960 hours January 1, 2013 (Present) max 416 hours	No Maximum	960 hours > 960 are paid off annually at 50%		Maximum 1,120 hrs
Other Leave Personal Leave	24 hrs (36 hrs Fire Shift) Does not accrue or carry-over.	At the end of the last pay period of each payroll calendar year, an employee shall be provided a credit of personal leave for	8 hrs/fiscal year Does not accrue or carry-over.		192 hrs/yr PTO includes vacation, sick, and personal time	N/A

Exempt Leave	Exempt employees are awarded 32 hrs (48 hrs for Fire) per calendar year, granted upon request and approval by supervisor or dept. head. Does not accrue or carry over.	every three hours of sick leave over the maximum.	Maximum accrual is 60 hours; carries no cash value for payouts		Exempt employees are awarded 5 Administrative Days (40 hrs) per calendar year, granted upon request and approval by supervisor or dept. head. Does not accrue or carry over.	16-40 hours dependent upon position
Bereavement Leave	24 hrs for in-state, 40 hrs outside FL	3 days	3 days in state, 5 days out of state	3 days in state, 5 days out of state	Up to 3 days in state, 5 days out of state	3 days 5 days out of state
Holidays/Calendar Year: Holidays Include:	New Year's Day Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Veteran's Day Thanksgiving Day Day after Thanksgiving Christmas Eve Christmas Day New Year's Eve	 New Year's Day Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Columbus Day Veteran's Day Thanksgiving Day Day after Thanksgiving Christmas Day 	 New Year's Day Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Veteran's Day Thanksgiving Day Christmas Eve Christmas Day 	 New Year's Day Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Columbus Day Veteran's Day Thanksgiving Day Christmas Day 	 New Year's Day Martin Luther King Day President's Day Good Friday Memorial Day Independence Day Labor Day Veteran's Day Thanksgiving Day Day after Thanksgiving Christmas Day 	 New Year's Day Martin Luther King Day President's Day Memorial Day Independence Day Labor Day Veteran's Day Thanksgiving Day Day after Thanksgiving Christmas Eve Christmas Day
Floating Holidays:	1	0	1 (Day after Thanksgiving)	3	1	1
Jury Duty Leave	Paid for every day of service.	Paid for every day of service.	Paid for every day of service.		Paid for every day of service	Paid for every day of service
Describe any policy relative to receipt of jury duty leave:	Proof of service required.	Proof of service required			Proof of service required	Proof of service required

BENCHMARK TUITION REIMBURSEMENT

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	PBG	Delray
Tuition Reimbursement	100% for A or B, 75% for C (no reimbursement for graduate degree of C or lesser)	100% for C or better	100% for A or B, 75% for C	100% if grade is consistent with the degree requirements	N/A	100% for C or better in AA/BA program. 100% for B or better in graduate program
Ancillary Costs (Fees, books, etc.)	Yes, covered per degree earned	Yes, up to \$250 for books and fees	No, only credits		N/A	Yes. 100% for books, supplies, and lab fees
Capitation and/or Limit per Year or other	None	6 credits per semester up to a max of 12 credits per year	5 courses per fiscal year, up to \$5,550		N/A	12 credits per fiscal year
Rate Tuition is Reimbursed	PBSC and FAU	FAU Rate	AA =\$101 per credit BA = \$201.29 per credit MA = \$369.82 per credit	State Rate		State Rate
Repayment Service Obligation	Less than 1 year: 100%	Less than 1 year: 100% More than 1 year but less than 2 years: 50%	Leaving 0-1 Years: AA/BA/MA = 100% Leaving 1-2 Years: AA/BA/MA = 75% Leaving 2-3 Years: BA/MA = 50% Leaving 3-4 Years: MA = 25%	Less than 1 year: 100%	NA	Less than 1 year: 100%
Specified Exclusions	None	Grants or funding that the employee does not have to repay is not reimbursed, only reimburse for actual expenses incurred.	Grants or funding that the employee does not have to repay is not reimbursed, only reimburse for actual expenses incurred.		NA	Grants or funding that the employee does not have to repay is not reimbursed, only reimburse for actual expenses incurred.

BENCHMARK INCENTIVE PAYMENTS

Incentives provide compensation to certain job classifications based on the duties performed.

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	PBG	Delray
Cell Phone Basic (no data) Basic + Data	\$600.28 \$1,200.55	\$300/year \$600/year	\$300/year \$1020/year Based on business needs			\$300/year stipend voice \$540/year stipend voice/data
Construction/Inspector Certifications	\$750/cert Max: \$4,500	No	\$250/cert Max: \$750 in each position held			
Call Back Pay	Min 4 hours		Min 2 hours			Minimum 2 hours
Clothing Allowance	\$250-\$500 Select positions	Police: \$650 cleaning allowance Fire: \$950 uniform cleaning allowance	\$500 annual cleaning allowing for Chief, Deputy Chief, Captains, Majors, Sergeants, Police Officers All other uniforms purchased by Town Boot allowance of \$150 for Service Workers (Parks and Public Works)			N/A
Tool Allowance (for Mechanics)	\$500	\$300.00 Fleet Mechanic, Emergency Vehicle Mechanic, HVAC Mechanic, Street Lighting Technician, Fleet Preventive Maintenance Technician, Tire Repair Worker, Facility Maintenance	\$250 for mechanics			N/A
Fire Rescue:						
Community Education Officer	\$1,200				n/a, part of life safety fire inspector duties	

Field Training Officer	\$2,000			n/a performed as special project appointed by Chief	Step Trainer 2hrOT/24hr
Public Information Officer	\$1,200			n/a performed by one of the Deputy Fire Chiefs	EMS Supv. \$1/hour
Self Cont. Breathing App	\$1,200			n/a performed as special project appointed by Chief	40hour shift \$1/hour
Station Commander	\$2,400			n/a Captain serves as Station Commander	
Boots	\$100			Part of uniforms, IAFF CBA Article 21	
EMT/Medic (Ocean Rescue)	\$1,800			n/a	\$1/hr EMT – OR Lifeguard
AS Degree	\$600 state reimbursed			State Program Amount	
BS Degree	\$1,320 state reimbursed	\$600 state reimburse		State Program Amount 1,320	
Fire - Other					
Police					
BA/BS Degree	\$720		\$720	State Program Amount	\$2 per hour
	state reimbursed		state reimbursed		
AA/AS Degree	\$360 state reimbursed		\$360 state reimbursed	State Program Amount	\$1 per hour
Max for Degrees	\$1,560 state reimbursed		\$1,560 state reimbursed	State Program Amount	
Motorcycle	\$2,200			5% assignment pay calculated on base salary	
FTO - Sworn	\$5,000			3% assignment pay calculated on base salary	
FTO - Sergeant	\$3,000			5% assignment pay calculated on base salary	
Shoe Allowances	\$100	\$80		\$125 per year	
Police – Other:				See PBA CBA Articles 3, 25, 32 (5), 42, 43,	Career Officer program: \$.50 per hour each step Shift diff: \$.75 per hour for shifts after 5pm Language incentive: \$.43 per hour.

BENCHMARK EXECUTIVE BENEFITS

Incentives and allowances provided in annual amounts to select executive positions.

	Town of Palm Beach	West Palm Beach	Jupiter	Воса	PBG	Delray
Insurance	 Health: 100% of HMO premium rate for ee and dependents Dental: 100% of premium for ee and dependents Stipend provided to Department Directors, Assistant Director, Division Manager, Police Captain (and above), Fire Battalion Chief (and above) level positions to cover this expense. 	Health: 100% paid for employee and eligible dependents Dental: 100% paid for employee and eligible dependents			N/A	N/A
Car Allowance	\$5,400/year for Department Directors (excluding public safety with take home cars)	\$6,000 to City Administrator, Deputy City Administrator, Assistant City Administrator and City Attorney			N/A	\$220 or \$110 depending on position
Adjusted Leave Banks 0-4 Years 5-9 Years 10-14 Years 15+ Years	Hrs/Yr Max 120 216 136 248 160 296 200 376	No			N/A	N/A
Other	No	No		Yes, enhanced retirement plan	No	

BENCHMARK LONGEVITY AND/OR BONUS COMPENSATION

As part of the historical cost saving efforts made in the Town, the Longevity Compensation program was closed to new hires as of October 1, 2004, and any employees hired prior to that date were grandfathered and continue to receive the benefit. In the market, this is no longer a benefit offered to new hires. Following the Town's action in 2004, peers acted in a similar manner and either froze or grandfathered employees into this benefit.

The Town implemented a bonus program in place of longevity for new hires, eligible after a five-year waiting period, in order to remain competitive in the market since peers did not take the same action to eliminate longevity at that time. The original bonus program was based on years of service and performance. In 2011, a Florida State Statute was enacted that required any bonus program, if offered, in a municipality to based exclusively on

performance. In order to maintain compliance with state statute, the Town's program was changed eliminating the years of service incremental component and based the program on performance. Additionally, existing collective bargaining agreements with police and fire also amended the benefit to those members eliminating the longevity and providing the performance bonus program to all members, regardless of hire date. The current program complies with state statue and is available to new hires after a five-year waiting period.

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	PBG	Delray
Longevity Frozen Benefit	None	None	Still uses longevity	Still uses longevity	PBA & IAFF 10/1/12, and 9/30/11 for SEIU and Non-Union.	
Longevity Grandfathered	Effective 10/1/04 (excluding positions covered currently or prior by collective bargaining agreement)	Effective 09/30/09				
Bonus Program	Yes	No	No	No	No	No

BENCHMARK INSURANCE BENEFITS

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	Palm Beach Gardens	Delray
Insurance Lives						
Covered: (includes						
dependents)						
Active Employees	719	Nan Danasaha	814	Nan Danasaina	Active lives 1,155	2385
	(279 EEs, 440 Dep)	Non Responsive	(343 EEs, 471 dep)	Non Responsive		(778 EEs, 1,607 Dep)
• Retirees	238		17		Retirees lives 83	174
	(157 retirees, 81 dep)		(14 retirees, 3 dep)			(74 Retirees, 100 dep)
Who is your	Willis of Florida	Gehring Group	Gehring Group;	Non Responsive	Gallagher Benefit	Non Responsive
insurance broker?			currently out to bid		Services, Inc	
			for March 1 2018			
			contract date			
HEALTH AND DENTA	L BENEFITS					
What types of Health	HMO (Open Access),	Base OAPIN High	HMO and HSA	Non Responsive	HMO, PPO and HDHP	Two Open Access HMO
plans do you offer?	POS, PPO	Deductible Health				Plan
		Plan (HDHP) and Buy-				

	Town of Palm Beach	West Palm Beach	Jupiter	Воса	Palm Beach Gardens	Delray
		Up OAPIN High Deductible Health Plan (HDHP)				High Deductible PPO with a City Funded HRA
What is the total monthly premium for the lowest Health insurance benefit offered, single/employee coverage?	\$418.31 for HMO Plan	\$543.10	\$649.50 for employee only HSA Plan	Non Responsive	\$491.47 for HMO Employee coverage	\$401.84
What health insurance carrier do you use?	Florida Blue	Cigna	Cigna	Non Responsive	Florida Blue	United Healthcare
Is your insurance program fully-insured or self-funded?	Self-Insured	Self-insured	Partially self-insured; catastrophic coverage for claims over \$100k	Non Responsive	Self-Insured	Self-Insured
If self-funded what is your fixed per employee TPA cost?	\$49.97	Non Responsive	\$66.17	Non Responsive	\$45.32	Non responsive
Do you offer a wellness benefit? If so, describe.	Employee has the option to participate in a 3-step program that includes a biometric screening, completion of a personal health assessment and tobacco-free affidavit. Upon completion, employees receive a 12% discount on their premiums.	Non Responsive	Wellness program with wellness initiatives and challenges; No defined wellness benefit but opportunities to win prizes	Non Responsive	Various voluntary wellness incentives. Looking into additional options now.	2- Step program that includes a biometric screening, completion of a personal health assessment. Upon completion, employees receive discounted premiums.
Do you offer Telemedicine Services? If yes,	Teladoc	No	No	Non Responsive	Yes Carehere Services	Yes

answer the questions below: What is the per employee cost? Are dependents included? What is the copay? \$0 N/A N/A N/A Non Responsive Yes Yes Yes Yes Are dependents included? What is the copay? \$0 N/A N/A N/A Non Responsive Not provided S40 in HMO Coinsurance in PPO DHMO and PPO DHMO DHMO DHMO DHMO DHMO DHMO DHMO DHM		Town of Palm Beach	West Palm Beach	Jupiter	Воса	Palm Beach Gardens	Delray
What is the per employee cost? \$2/employee N/A N/A N/A Non Responsive \$0 Included in United Healtcare Are dependents included? Yes N/A N/A N/A Non Responsive Yes Yes What is the copay? \$0 N/A N/A N/A Non Responsive Not provided \$40 in HMO Coinsurance in PPO What types of bental insurance carrier do you use? PPO DHMO and PPO DHMO and PPO Non Responsive Ameritas MetLife What is the total monthly premium for the lowest Dental insurance offered, single/employee coverage? \$41.74 \$11.21 \$15.38 for employee only DHMO Non Responsive \$23.16 \$10.42 Is your dental insurance fully-insured or self-funded? If self-funded what is your fixed per person TPA cost? Non-Responsive Non Responsive Self-insured Fully Insured TPA cost? \$4.00/employee Non-Responsive Non Responsive Non Responsive Non Responsive Employee/Single HMO = 100% covered by Employee pays difference to buy up to POS or PPO HMO = 75% 75% Non Responsive Non Responsive HMO = 90% PPO = 85% HDO = P	answer the questions						
employee cost? Yes N/A N/A N/A Non Responsive included? Yes Yes What is the copay? \$0 N/A N/A N/A Non Responsive included? Not provided coinsurance in PPO \$40 in HMO Coinsurance in PPO What is the copay? \$0 DHMO and PPO DHMO and PPO Non Responsive insurance carrier do you use? PPO DHMO and PPO What is the total insurance carrier do you use? \$41.74 \$11.21 \$15.38 for employee only DHMO Non Responsive only DHMO \$23.16 \$10.42 What is the total insurance offered, single/employee coverage? \$41.74 Non-Responsive only DHMO Non Responsive only DHMO \$23.16 \$10.42 It self-funded what is your fixed per person TPA cost? \$4.00/employee Non-Responsive or Self-insured Non Responsive or Self-insured N/A Hrad cost? \$4.00/employee Non-Responsive or Self-insured Non Responsive or Self-insured Non Responsive or Self-insured N/A Percentage of the betth and dental insurance premium paid by Employe	below:						
Are dependents included? Yes N/A N/A Non Responsive included? Yes Yes What is the copay? \$0 N/A N/A Non Responsive included? Not provided included? \$40 in HMO coinsurance in PPO What types of Dental plans do you offer What dental insurance carrier do you use? PPO DHMO and PPO DHMO and PPO Non Responsive insurance carrier do you use? Ameritas Mettife What is the total mostly permit for the lowest Dental insurance offered, single/employee coverage? \$41.74 \$11.21 \$15.38 for employee only DHMO Non Responsive only DHMO \$23.16 \$10.42 If self-funded what is your fixed per person PTA cost? \$4.00/employee Non-Responsive only DHMO Non Responsive only DHMO Pully Insured If self-funded what is your fixed per person PA cost? \$4.00/employee Non Responsive only PA Non Responsive only PA Non Responsive only PA HMO, PPO, HDHP 100% covered by Employee pays difference to buy up to POS or PPO PS% HMO - 75% PPO entitle	What is the per	\$2/employee	N/A	N/A	Non Responsive	\$0	Included in United
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What types of Dental plans do you offer PPO DHMO and PPO DHMO and PPO Non Responsive PPO DHMO and PPO What dental insurance carrier do you use? Humana Cigna Cigna Non Responsive Ameritas MetLife What is the total monthly premium for the lowest Dental insurance offered, single/employee coverage? \$41.74 \$11.21 \$15.38 for employee only DHMO Non Responsive \$23.16 \$10.42 Is your dental insurance fully-insured offered, single/employee coverage? Self-funded Non-Responsive Fully-insured Non Responsive Self-insured Fully Insured If self-funded what is justificated? \$4.00/employee Non-Responsive Non Responsive Ponded by HRA Health coverage HMO = 10% to POS or PPO HMO = 75% Non Responsive HMO = 90% to POS or PPO	included?						
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single/employee coverage? Is your dental insurance fully- insured or self- funded? If self-funded what is your fixed per person TPA cost? Percentage of the health and dental insurance premium paid by Employers Employee/Single Health coverage Dependents Health Coverage HMO = 75% Employee pays difference to buy up to POS or PPO Telly-insured Non Responsive N/A Non Responsive HMO, PPO, HDHP 100% covered by Employer Employer PPO = 85% HDHP = 95% HDHP =							
coverage? Is your dental insurance fully-insured or self-funded? If self-funded what is your fixed per person TPA cost? Percentage of the health and dental insurance premium paid by Employer: Employee/Single Health coverage (difference to buy up to POS or PPO) Dependents Health Coverage Employee pays difference to buy up to POS or PPO To VOS or PPO Defendents Health Coverage Employee pays difference to buy up to POS or PPO To POS or PPO To VOS or PPO To V	•						
Is your dental insurance fully-insured or self-funded? If self-funded what is your fixed per person TPA cost? Percentage of the health and dental insurance premium paid by Employer: Employee/Single Health coverage Dependents Health Coverage Employee pays difference to buy up to POS or PPO Dependents Health POS or PPO Defendents Health POS or PPO HONOResponsive Self-insured Pully-insured Pull							
insurance fully-insured or self-funded? S4.00/employee Non-Responsive N/A Non Responsive Non Responsive N/A If self-funded what is your fixed per person TPA cost? \$4.00/employee Non-Responsive N/A Non Responsive Non Responsive N/A Percentage of the health and dental insurance premium paid by Employeer/Single HMO = 100% 95% HMO = 71% Non Responsive HMO, PPO, HDHP Funded by HRA Health coverage Employee pays difference to buy up to POS or PPO T5% Non Responsive HMO = 90% Funded by HRA Coverage Employee pays difference to buy up to POS or PPO Employee pays difference to buy up to POS or PPO Non Responsive HMO = 90% Funded by HRA				- 11		0.16	- 11
insured or self-funded? Spanning self-funded what is your fixed per person TPA cost? \$4.00/employee Non-Responsive N/A Non Responsive Non Responsive N/A Percentage of the health and dental insurate premium paid by Employers Employee/Single HMO = 100% 95% HMO = 71% Non Responsive HMO, PPO, HDHP Funded by HRA Health coverage Employee pays difference to buy up to POS or PPO 75% Non Responsive HMO = 90% Funded by HRA Coverage Employee pays difference to buy up to POS or PPO To POS or PPO Non Responsive HMO = 90% Funded by HRA	=	Self-funded	Non-Responsive	Fully-insured	Non Responsive	Self-insured	Fully Insured
funded?If self-funded what is your fixed per person TPA cost?\$4.00/employeeNon-ResponsiveN/ANon ResponsiveNon ResponsiveN/APercentage of the health and dental insurance premium paid by Employer:Employee/Single Health coverageHMO = 100% Employee pays difference to buy up to POS or PPO95% HMO - 71% HAS - 80% HAS	•						
Substitution Subs							
your fixed per person TPA cost? Percentage of the health and dental insurance premium paid by Employer: Employee/Single HMO = 100% Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO To POS or		¢4.00/amplayaa	Non Despensive	NI/A	Non Dosnonsiyo	Non Dosponsius	N1 / A
Percentage of the health and dental insurance premium paid by Employer: Employee/Single HMO = 100% Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO The possible P		\$4.00/employee	Non-Responsive	N/A	Non Responsive	Non Responsive	N/A
Percentage of the health and dental insurance premium paid by Employer: Employee/Single HMO = 100% 95% HMO – 71% Non Responsive HMO, PPO, HDHP Employee pays difference to buy up to POS or PPO Dependents Health HMO = 75% 75% Non Responsive HMO = 90% PPO = 85% difference to buy up to POS or PPO Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO							
Employee/Single HMO = 100% Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO To		alth and dental incura	nce premium paid by	Employer:			
Health coverage Employee pays difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO Non Responsive HMO = 90% Employee pays difference to buy up to POS or PPO Funded by HRA HDHP = 95% HDHP = 95%		l			Non Pernancive	HWO DDO HDHD	Funded by HRA
difference to buy up to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO The pendents Health Coverage Employee pays difference to buy up to POS or PPO The pendents Health Employee pays PPO = 85% HDHP = 95% HDHP =			9370		Non Responsive		runded by rink
to POS or PPO Dependents Health Coverage Employee pays difference to buy up to POS or PPO To POS or PPO Non Responsive HMO = 90% PPO = 85% HDHP = 95% HDHP = 95%	ricaitii tovelage			11/1/3 - 00/0		·	
Dependents Health Coverage Employee pays difference to buy up to POS or PPO Non Responsive HMO = 90% PPO = 85% HDHP = 95%						Limployer	
Coverage Employee pays difference to buy up to POS or PPO Employee pays difference to buy up to POS or PPO PPO = 85% HDHP = 95%	Dependents Health		75%		Non Responsive	HMO = 90%	Funded by HRA
difference to buy up to POS or PPO HDHP = 95%	·		, 3/0		TTOTT TESPONSIVE		Tanaca by Thirt
to POS or PPO	-3.0.00						
						33,0	
Finbiological angle T00/0 T00/0 T00/0 INDITIONS T00/0 INDITIONS	Employee/Single	100%	100%		Non Responsive	100%	Non Responsive
Dental							į

	Town of Palm Beach	West Palm Beach	Jupiter	Воса	Palm Beach Gardens	Delray
Dependent Dental	0%	70%		Non Responsive	100%	Non Responsive
Coverage						
ANCILLARY BENEFITS	}					
LTD	66 ^{2/3} % of the monthly salary, up to \$9,000 per month; 180 calendar day benefit waiting period Benefit provided at no cost to employee	60% of basic monthly Earnings up to \$5,000 per month; 90 calendar day benefit waiting period Benefit provided at no cost to employee	60% of base salary up to \$10,000 per month; 180 day waiting period Benefit provided at no cost to employee	Non Responsive	General and SEIU/FPSU Employees 60% of monthly earnings to a maximum of \$5,000/month; 180 calendar day benefit waiting period; This benefit is paid for by the City Law Enforcement and Firefighters 60% of monthly earnings to a maximum of \$1,500/month; Voluntary benefit paid for by the employee	60% of salary paid for duration of disability; two-year maximum benefit for mental illness, alcoholism and drug abuse; 60 calendar day benefit waiting period Benefit provided at no cost to employee
Short Term Disability	66 ^{2/3} % of weekly earnings, up to a maximum of \$1,000; Benefit waiting period is 14 days. Employee Paid	Not offered	AFLAC and ALLSTATE available to employee as supplemental insurance. Employee paid	Non Responsive	60% of employee's salary; Benefit waiting period is 7 days for General and SEIU/FPSU employees/14 days for Police PBA and Fire IAFF Benefit provided at no cost to employee	60% of employee's salary; Benefit waiting period is 7 days; maximum benefit period of 8 weeks.

	Town of Palm Beach	West Palm Beach	Jupiter	Воса	Palm Beach Gardens	Delray
Basic Life with AD&D	1 times Annual	Police, Fire and Full	2 times annual salary	2 times annual salary	Two times annual	Assistant City Attorneys,
	earnings, rounded to	time non-union	up to a maximum	up to a maximum	earnings up to a	Police Legal Advisors,
	the next highest	employees:	benefit of \$100,000.	benefit of \$100,000.	maximum of	Assistant Department
	\$1,000, minimum of	1 times annual			\$100,000.	Heads, Division Heads,
	\$20,000 and a	earnings,	Provided at no cost to	Provided at no cost to		Battalion Chiefs, and
	maximum of	rounded to the next	employee	employee	Provided at no cost to	Police Lieutenants
	\$100,000.	higher			employee	earning
		\$1,000, to a	\$200k for Town			\$75,000 or more
	Provided at no cost to	maximum of	Manager			annually - \$100,000;
	employee	\$100,000				Assistant
		Full Time union				City Attorneys, Police
		employees:				Legal Advisors, Assistant
		1 times annual				Department Heads,
		earnings plus				Division Heads, Battalion
		\$25,000, rounded to				Chiefs, and Police
		the next				Lieutenants earning less
		higher \$1,000, to a				than
		maximum of				\$75,000 - \$75,000; All
		\$100,000				other active employees
		Management in Class				earning \$60,000 or more
		<u>1</u> :				annually - \$75,000; All
		1 times annual				other employees earning
		earnings plus				\$40,000 but less
		\$100,000, rounded to				than \$60,000 - \$60,000;
		the next				All other employees
		higher \$1,000, to a				earning less than
		maximum of				\$40,000 annually -
		\$250,000				\$50,000
		Management in Class				
		2:				Benefit provided at no
		1 times annual				cost to employee
		earnings plus				
		\$50,000, rounded to				
		the next				
		higher \$1,000, to a				
		maximum of				
		\$250,000				

	Town of Palm Beach	West Palm Beach	Jupiter	Воса	Palm Beach Gardens	Delray
		Benefit provided at				
		no cost to employee				
Accidental Death &	Pays in addition to,	Pays in addition to,	Pays in addition to,	Pays in addition to,	Pays in addition to,	Paid in addition to, and in
Dismemberment	and in an amount	and in an amount	and in an amount	and in an amount	and in an amount	an amount equal to, the
(AD&D)	equal to, the Basic	equal to, the Basic	equal to, the	equal to, the	equal to, the Basic	Basic Term Life Insurance
	Term Life Insurance	Term Life Insurance	Basic Term Life	Basic Term Life	Term Life Insurance	benefit when death
	benefit when death	benefit when death	Insurance benefit	Insurance benefit	benefit when death	occurs as a result of an
	occurs as a result of	occurs as a result of	when death occurs as	when death occurs as	occurs as a result of	accident
	an accident	an accident	a result of an accident	a result of an accident	an accident	
Employee	\$10,000 increments,	Non Responsive	Increments of	Non Responsive	2x salary up to	May elect 1 to 5 times
Supplemental Life	up to \$300,000;		\$10,000 not to		\$100,000	their annual salary;
Insurance	Guaranteed amount		exceed the lesser of			Employee paid
	for New Hires up to		5x EE's annual salary,			Age banded
	\$100,000;		max of \$500,000;			
	Employee paid;		Employee paid and			
	Age banded.		age banded			
Employee	\$5,000 increments,	Non Responsive	Increments of \$5,000	Non Responsive	\$5,000 on spouse	May elect \$5,000 to
Supplemental Life	up to \$150,000;		to a max of \$100,000;		100% Employer paid	\$250,000
Insurance	Coverage may not to					100% employee paid
	exceed 100% of		Employee paid and			Age banded
	employee's basic and		age banded			
	supplemental total					
	coverage;					
	Guaranteed amount					
	for New Hires up to					
	\$25,000;					
	Employee neid:					
	Employee paid; Age banded.					
Child Supplemental	\$10,000 per child;	Non Responsive	\$10,000 per child;	Non Responsive	\$5,000 per child	\$10,000 per child
Life Insurance	Children age 14 days	Non Nesponsive	Employee paid	Non Nesponsive	100% Employer paid	Employee paid
Life Hisulatice	to 6 months receive		\$1.31 per month –		100/0 Lilipioyel palu	\$1.80 per month
	\$1,000;		premium covers all			\$1.00 per month
	Employee paid.		children			
Vision	National Vision	EyeMed	Cigna	Non Responsive	Superior	EyeMed
1.3.3.1	Administrators	100% Employer Paid	100% employee paid	11011 Heaponsive	100% employee paid	100% employee paid
	100% Employee Paid	100% Employer raid	100% chipioyee pala		130% chipioyee pala	20070 citiployee paid
	100% Employee raid					

	Town of Palm Beach	West Palm Beach	Jupiter	Boca	Palm Beach Gardens	Delray
Flexible Spending	Healthcare FSA with \$2,600 maximum Dependent Care FSA with 5,000 maximum	Healthcare FSA with \$2,600 maximum Dependent Care FSA with \$5,000 maximum	Available benefit. Details not provided in the benefits summary	Healthcare FSA with \$2,650 maximum Dependent Care FSA with 5,000 maximum	Healthcare FSA with \$2,600 maximum Dependent Care FSA with 5,000 maximum	Healthcare FSA with \$2,600 maximum Dependent Care FSA with \$5,000 maximum
Supplemental Accident/Injury (e.g AFLAC or similar)	None	Non Responsive	AFLAC and Allstate	Non Responsive	AFLAC	-Allstate = Group Accident and Supplemental Health -Trustmark = Disability, Critical Illness, Universal Life
Retirement Health Savings	Employee hired after 10/1/2009 contribute as follows: 1-9 YOS is 1% 10+ YOS is 2% Upon separation, 50% of accrued eligible sick leave is contributed to RHSP account	Non Responsive	Not offered	Non Responsive	Not offered	Not offered

BENCHMARK RETIREMENT PLANS

GENERAL EMPLOYEE RETIREMENT BENEFITS MARKET COMPARISON

	Palm Beach	West Palm	Boca Raton	Jupiter	Palm Beach	Delray Beach	FRS	FRS
		Beach		-	Gardens		DB Plan	DC Plan
Union Group	No	Yes	Yes		Yes - SEIU & NonUnion	SEIU, OBA		
FY18 #FTE Benefit	215		540				N/A	N/A
Group			as of 09/30/15					
Defined Benefit Plan	s:							
Funding Ratio as	73.5% as of	N/A	90.64%	See FRS	See FRS	98.1%	84.3% as of	
of:	09/30/15		as of 09/30/15			As of 09/30/15	01/01/17	
Return Assumption	7.4% dropping by .1% to 7%	N/A		See FRS	See FRS	7.25%	7.6%	
Wage Assumption	3.25% dropping by .25% to 2.75%	N/A		See FRS	See FRS	4.4%-7.2%	3.25%	
Vesting Period	10 Years	N/A	10 Years	See FRS	See FRS	50% after 5 years plus 10% each additional year	8 years	
Age Benefit Eligible	62 and 10 years	N/A	Age 65; or Age 55 w/ 20 yrs; or Age 53 w/ 30 yrs; or Rule of 68 – age & service = 68, min 50 age /15 yrs	See FRS	See FRS	Hired on/before 10/05/10: Age 62 and 10 years, or 30 years regardless of age. Hired after 10/05/10: Age 65 and 10 years	Age 65 with at least 8 years of service or have 33 years of service regardless of age	
DB Multiplier	1.7%	N/A	1.75%; or 1.5% under Rule of 68	See FRS	See FRS	2.5% with max of 75% or option of 3% with maximum benefit of 90%. Employees have to pay an additional 3.45% for this benefit	•Age 65 or up to 33 yrs svc: 1.60% •Age 66 or with 34 yrs svc: 1.63% •Age 67 or with 35 yrs svc: 1.65% •Age 68 or with 36+ yrs svc: 1.68%	

DB Employee Contribution	3.5%	N/A	6%	See FRS	See FRS	3.05% unless employee chooses higher benefit then 6.5%	3%	
COLA	No	N/A	Yes, each odd number year	See FRS	See FRS		Each July 1 after retirement, Pension Plan members will earn a 3% COLA for all service prior to July 1, 2011. Any retirement service earned on or after July 1, 2011 will not be subject to a COLA	
Pension Obligation Bonds	No	N/A		See FRS	See FRS			
Defined Contribution	n Plans:							
DC Employee Contribution	3.0% Mand.; Up to 2% Optional	7.5%	N/A	See FRS	See FRS	Optional		3%
DC Employer Contribution	3.0% Mand.; Up to 2% Match	6.5%, increasing to 7.5% as of the 6 th year of service	N/A	See FRS	See FRS	Up to 3% match for key employees		3.3%
Vesting Period	10 Years	None	N/A	See FRS	See FRS	N/A		1 year
Age Benefit Eligible	Per IRS (59 ½)	Per IRS	N/A	See FRS	See FRS	Per IRS		Per IRS

POLICE OFFICER RETIREMENT BENEFITS MARKET COMPARISON

	Palm Beach	West Palm Beach	Boca Raton	Jupiter	Palm Beach Gardens	Delray Beach	FRS DB Plan	FRS DC Plan
Union Group?	No	Yes	Yes	Yes	Yes	Yes		
FY18 #FTE Benefit Group	70	221	No response	100	78		N/A	N/A
Retirees as of FY16 CAFR		248		64	75	246 (police and Fire)		
Defined Benefit Pla	ans:					- · · · • · ·		
Funding Ratio as of:	68.6% as of 09/30/16	81%	74.58% As of 10/1/16	85% fiduciary net position	75.71% fiduciary net position	63.89% As of 10/1/15	84.3% as of 01/01/17	
Return Assumption	7.4% dropping by .1% to 7%	8%	7.95%	7.5%	6.9% Lowering it by .1% until 6.5%	7.65%	7.6%	
Wage Assumption	3.25% dropping by .25% to 2.75%	5%	2.92% for UAAL; 4.0% for city funding requirements	5-12.27%	3-4.5%	0-3.7%	3.25%	
Vesting Period	10 years	10 years	10 years	10 years	10 years	10 years	8 years	
Age Benefit Eligible	56	25 or more years' service; age 50 and 20 years; or age 55 and 10 years	20 yrs svc; or Age 55 & 10 yrs.	55 with 10 years of service or 25 years	59 with 10 years of service	55 and 10 years of service of 25 years regardless of age.	 Age 60 or older and 1 or more years of combined Pension Plan and Investment Plan service; or Age 57 or older and 30 or more years of Special Risk and military service; or Any age and 30 or more years of Special Risk service 	
DB Multiplier	2.75%	2.68% service after 09/30/2011;	3.5%	2.75% plus supplemental benefit of the lesser of	2.75 to max of 75% plus monthly supplemental benefit of \$12.50	2.5% up to 20 years then 3% in excess of 20 years to max of	3% Special Risk Class	

		3.0% service between 03/31/1987- 09/30/2011		\$150 per month or the greater of \$30 or \$5 times credited service	per year of service.	\$108,000. Optional 3.5% to max of 87.5% for additional 3% contribution.		
DB Employee	8-12%;	11%	10.2%	10%	8.6%	9%	3%	
COLA	No	3% annually after age 65		3%	None	1% per year	Each July 1 after retirement, Pension Plan members will earn a 3% COLA for all service prior to July 1, 2011. Any retirement service earned on or after July 1, 2011 will not be subject to a COLA	
Pension Obligation Bonds	No	Yes \$50 Million in 2016	No	No	No	No	No	
Defined Contribution	on Plans:		<u> </u>	1				
DC Employee Contribution		N/A	N/A	N/A	N/A	N/A		3%
DC Employer Contribution		N/A	N/A	N/A	N/A	N/A		11%
Vesting Period		N/A	N/A	N/A	N/A	N/A		1 year

FIREFIGHTER RETIREMENT BENEFITS MARKET COMPARISON

	Palm Beach	West Palm Beach	Boca Raton	Jupiter	Palm Beach Gardens	Delray Beach	FRS DB Plan	FRS DC Plan
Union Group?	Yes	No	Yes	N/A – County Fire	dardens		DBFIAII	DC Flair
FY18 #FTE Benefit Group	70	190		County The	96		N/A	N/A
Retirees as of FY16 CAFR	70	194			38	246	N/A	N/A
Defined Benefit Plans:		154			30	240		
Funding Ratio as of:	62.6% as of	71%	78.97% as of		78.41%		84.3%	
September 30, 2016	09/30/15	7170	10/1/16		Fiduciary net position		as of 01/01/17	
Return Assumption	7.4% dropping by .1% to 7%	8%	7.95%		7.45%	8%	7.6%	
Wage Assumption	3.25% dropping by .25% to 2.75%	5.0% to 5.5% including inflation	2.92% for UAAL; 4.0% for city funding requirements		2.5%	5%-6.25%	3.25%	
Vesting Period	10 years	10 years	10 years		10 years	10 years	8 years	
Age Benefit Eligible	56	Age 50 and 15 years; or age 55 and 10 years; or 26 years regardless of age	20 yrs svc; or Age 55 & 10 yrs.		52 with 10 years of service or 25 years of service regardless of age	55 and 10 years of service of 20 years regardless of age.	 Age 60 or older and 1 or more years of combined Pension Plan and Investment Plan service; or Age 57 or older and 30 or more years of Special Risk and military service; or Any age and 30 or more years of Special Risk service; 	
DB Multiplier	2.75%	3% on and after 05/13/12; 4% for service	3.4%		3% to max of 75%	3% max benefit \$100k increased at 2% per year.	3% Special Risk Class	

		prior to					
		05/13/12					
DB Employee	8-12%;	13.1%	10.2%	6%	9%	3%	
Contribution	Currently						
	10%						
COLA	No	1.17% per year	Yes	1% at ag 53, 2%	1% Per year	Each July 1 after	
		if aggregate		at age 54 and		retirement,	
		gains from all		3% for age 55 or		Pension Plan	
		sources do not		greater		members will	
		limit it.				earn a 3% COLA	
						for all service	
						prior to July 1,	
						2011. Any	
						retirement	
						service earned	
						on or after July	
						1, 2011 will not	
						be subject to a	
						COLA	
Pension Obligation	No		No	No	NO	No	
Bonds							
Defined Contribution P	Plans:					·	
DC Employee							3%
Contribution							
DC Employer							11%
Contribution							
Vesting Period							1 year

EXECUTIVE RETIREMENT BENEFITS MARKET COMPARISON

	Palm	West Palm	Boca Raton	Jupiter	Palm Beach	Delray Beach	FRS	FRS
	Beach	Beach			Gardens		DB Plan	DC Plan
Union Group?	N/A						N/A	N/A
FY18 #FTE Benefit	N/A				FRS		N/A	N/A
Group								
Defined Benefit Plans	s:							
Funding Ratio as	N/A	N/A	73.83 as of 10/1/15	N/A	N/A	N/A		N/A
of:								
Return Assumption	N/A	N/A	7.5% as of 10/1/15	N/A	N/A	N/A		N/A
Wage Assumption	N/A	N/A		N/A	N/A	N/A		N/A
Vesting Period	N/A	N/A	6 years	N/A	N/A	N/A		N/A
Age Benefit Eligible	N/A	N/A	65 and 6; or 55 and 10	N/A	N/A	N/A		N/A
DB Multiplier	N/A	N/A	See Below	N/A	N/A	N/A		N/A
DB Employee	N/A	N/A	11%	N/A	N/A	N/A	3%	N/A
Contribution								
COLA	N/A	N/A	Yes	N/A	N/A	N/A		N/A
Pension Obligation	N/A	N/A	No	N/A	N/A	N/A		N/A
Bonds								
Defined Contribution	Plans:							
DC Employee	N/A	7.5%	N/A	N/A	N/A	N/A		3%
Contribution								
DC Employer	N/A	6.5%	N/A	N/A	N/A	N/A		4.67%
Contribution		increasing to						
		7.5% after						
		six year						
Vesting Period	N/A	None	N/A	N/A	N/A	N/A		1 year

Boca/Executive: "Accrued benefit" shall mean a monthly annuity benefit equal to the percentage of average final compensation corresponding to the division as provided herein, multiplied by benefit service, payable in the standard benefit form beginning at the normal retirement date. "Average final compensation" shall mean one-twelfth (1/12) of the arithmetic average of annual compensation paid for the highest 130 pay periods within the last 260 pay periods of vesting service which yield the highest average, or such shorter period if less than 130 pay periods, so that compensation may be counted up to the actual date of termination. Notwithstanding the foregoing, for a division 4 member, "average final compensation" shall mean one-twelfth (1/12) of the arithmetic average of annual compensation paid for the highest 52 pay periods within the last 260 pay periods of vesting service which yield the highest average, or such shorter period if vesting service is less than 52 pay periods, so that compensation may be counted up to the actual date of terminatio